



# MDA-QS-003

## PMP Mission Assurance Plan

### ~~(DMAP)~~ Standardization Program Office

Part Standardization & Management  
Committee (PSM)



24 October 2007

Missile Defense Agency  
PMP Board Chairman



# PMAP Approved by Agency Director



DEPARTMENT OF DEFENSE  
MISSILE DEFENSE AGENCY  
DEFENSE PENTAGON  
WASHINGTON, DC 20301-7100

QS

12 December 2006

MEMORANDUM FOR PROGRAM CONTROL BOARD

SUBJECT: Parts, Materials, and Processes Mission Assurance Plan

The Missile Defense Agency (MDA) Parts, Materials, and Processes Mission Assurance Plan (PMAP) applies to all mission and safety critical systems. New contracts are required to incorporate these requirements; existing systems shall present any impacts to their programs **as** a result of implementing the PMAP to the Program Change Board no later than 1 March 2007.

The MDA PMAP supports the operations and sustainment of capabilities to the warfighter by eliminating variability in the derating, screening and qualification of parts and materials critical to the reliability of all MDA systems. Through the establishment of an Agency PMAP Board structure and Center of Excellence, MDA ensures consistent application of requirements across all programs while advancing the reliability of emerging parts and materials through Industry participation.

Based upon the MDA Executive Management Council's review of the MDA PMAP, I approve the subject document, MDA-QS-0003-PMAP, dated 20 October 2006 **as** the MDA requirements document for mission critical parts, materials, and processes.

**SIGNED**

Henry A. Obering III  
Lieutenant General, USAF  
Director



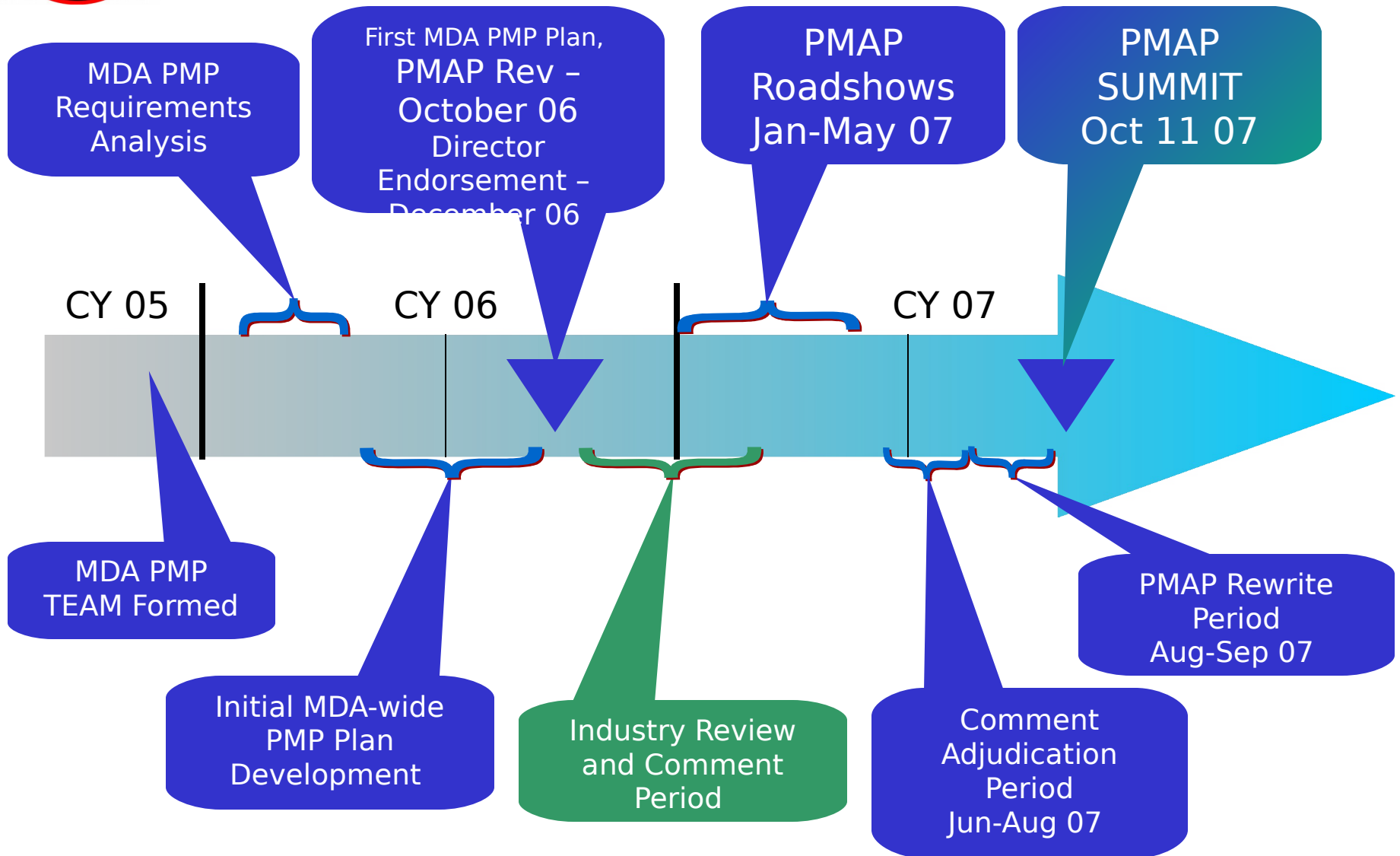
# Why Develop An Agency PMP Plan

- **Parts, Materials, and Processes (PMP) form the basic building blocks of a system**
  - **Inherent reliability of hardware is dependent upon reliability of PMP**
- **QS audits and NSWC Crane analyses determined lack of robustness in MDA Element's approach to PMP management**
- **Higher than expected percentage of MDA audit findings were PMP related**
- **BMDS has wide variety of application environments:**
  - **Space, Interceptors, Airborne, Sea- & Land-based Rugged, Ground**
- **PMAP further defines the PMP requirements of MAP section 3.6**

**DA Programs Require PMAP Application Guidance**



# A Brief PMAP History





# Why the PMAP is Necessary...

## *Industry State of Affairs*



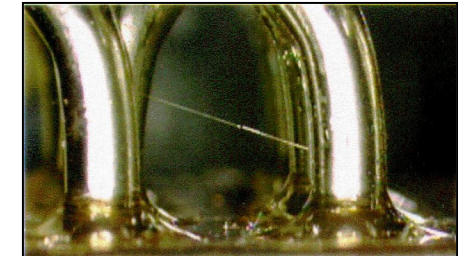
- **Overseas Plants**

- Limited processes and material change insight
- Military parts built on commercial manufacturing lines
- Foreign countries can reverse engineer military technology



- **Unauthorized Distributors**

- No established relationship with part vendors, poor quality, no recourse - traceability issues
- Inconsistency in vendor lot to lot parameters
- Counterfeit parts



- **RoHS Lead-free Initiative**

- Pandemic for Hi-Rel systems
- No accepted method for tin-whisker mitigation

- **Obsolete Parts**

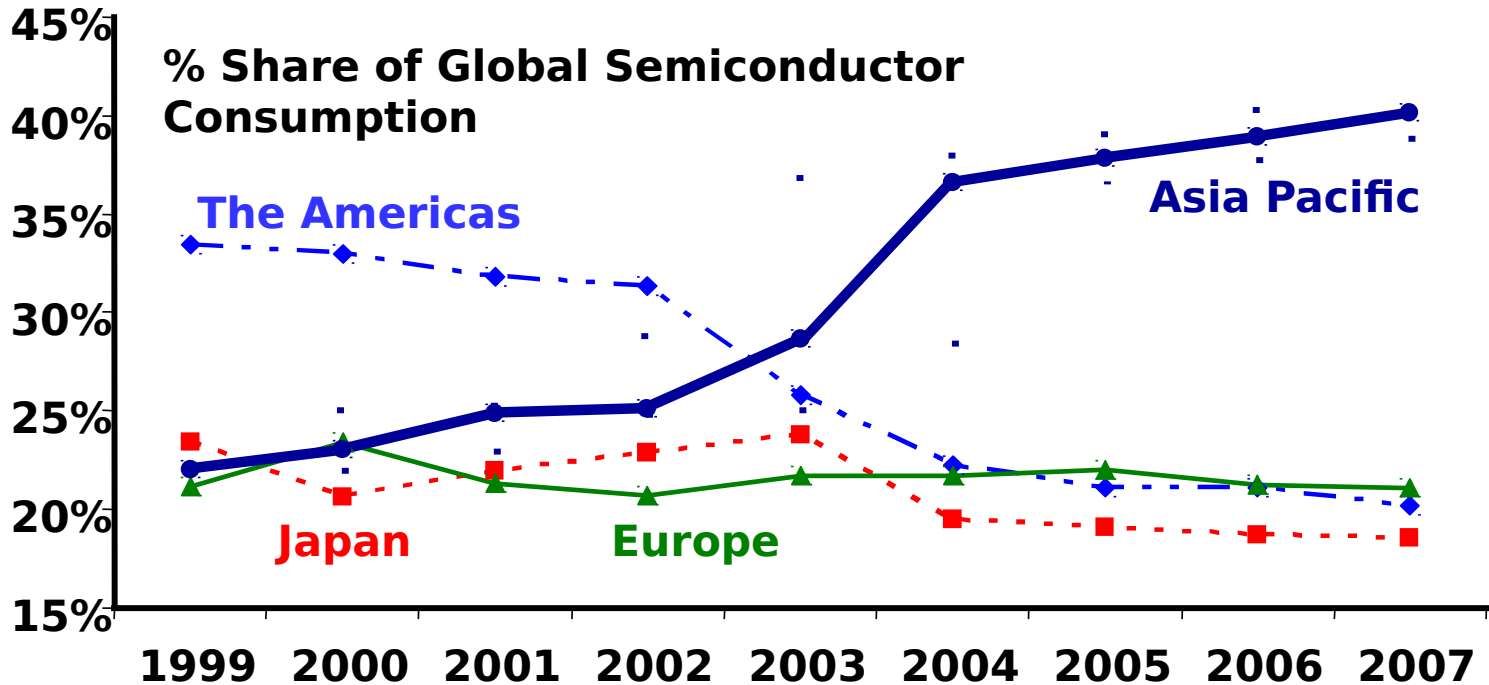
- Government - military and space application  
EEE parts represent decreasing market share

**Commercial Driven Industry = Greater Controls Required**



# Worldwide Semiconductor Market

- **China/Taiwan growth has created the largest semiconductor market in the world**



Source: WSTS/SIA



# Why Not Use an Existing PMP Standard?



- **MIL-HDBK-965, Acquisition Practices for Parts Management was cancelled without replacement, 4 October 2000**
- **MIL-HDBK-512, Parts Management Handbook focuses on parts standardization and does not address Parts Review Board or technical requirements**
- **ANSI/AIAA - R-100A-2001, generic specification for a Parts Management Program (checklists)**
- **November 2006: Aerospace Corporation released TOR-2006(8583)-5235, PMP Control Program for Space and Launch Vehicles to replace MIL-STD-1546. This document utilizes a Parts Review Board but focuses on Space and Launch Vehicles only**

**No PMP Industry Standard for All MDA Applications**



# PMAP Executive Summary

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- **Purpose:** PMAP provides PMP requirements and management structure to offset emerging part and material issues facing the Agency (e.g., counterfeit parts, service life issues, tin whisker/lead free, unreliable suppliers)
- **Scope:** Applies to new or modified safety and mission critical systems throughout the complete product life cycle: design, development, operation, and sustainment
- **Requirements:** Tailored by hardware categories, e.g. space, sea-based, ground-based
- **Effectivity:** Dependent upon each Program's place in the acquisition cycle and/or opportunity for redesign





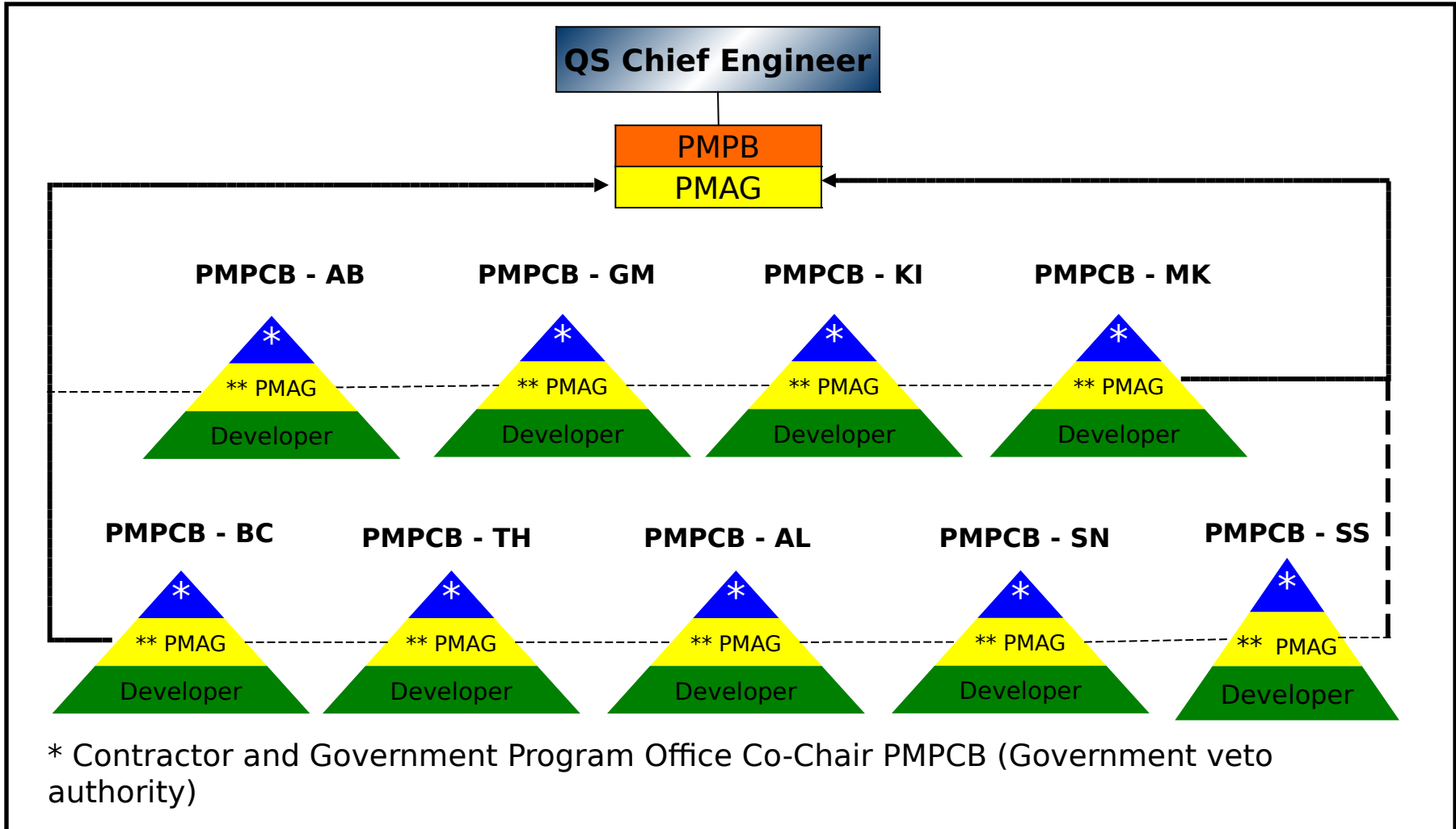
# PMAP Road Shows

- **To assist contractors and program offices in preparing PMAP impacts, MDA/QS PMP conducted a series of Road Show meetings at MDA prime contractor facilities February through July 2007 to:**
  - **Provide overall summary of PMAP requirements and MDA expectations for implementation**
  - **Solicit feedback and suggestions for more cost effective way to implement PMAP**
- **Road show attendance averaged 30-40 persons including PMP experts, Vice Presidents, Program Managers, Mission Success Directors, etc.**
  - **Active participation and feedback sessions on detailed topics**
  - **Collected over 200 suggested changes to PMAP (some redundant)**
  - **Contractors generally favorable with PMAP High Reliability approach to PMP management**

**Industry Partnered approach taken on PMAP Revisi  
ults in maximum effectiveness within budget**



# Proposed PMP Board Construct





# PMP Board Management Structure

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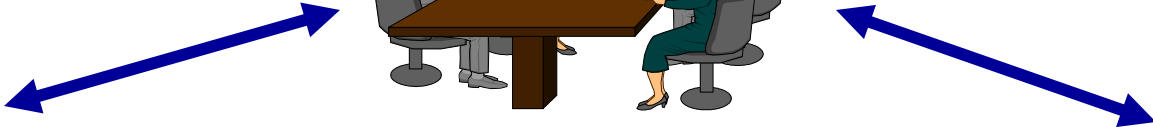


- **All parts, materials, and key processes selected for use require approval from a PMP Control Board (PMPCB)**
- **MDA Program Offices run their own PMPCB**
  - **PMPCB will review attribute data for selected PMP**
- **Government Program Office and Prime Contractor will co-chair the PMPCB, (Government has veto authority)**
- **Agency PMP Board (PMPB) interfaces with element PMPCBs to:**
  - **Ensure consistent application of PMP management across programs**
  - **Share information across programs**
  - **Coordinate QS Part and Material Advisory Group (PMAG) assistance to all programs**
  - **Disposition Severity Category 1 Prohibited PMP**



# Part and Material Advisory Group (PMAG) Proposed FY08

MDA/QS PMAG



- Utilize ARMY AMRDEC and NAVY NSWC Crane
- In-depth technical expertise to assist programs, share PMP test facilities/resources, and interact with industry on behalf of MDA
- Provides commodity expertise (e.g. Microcircuits, Passive Devices, Materials, etc.)
- Staffed by QS and available to all MDA programs



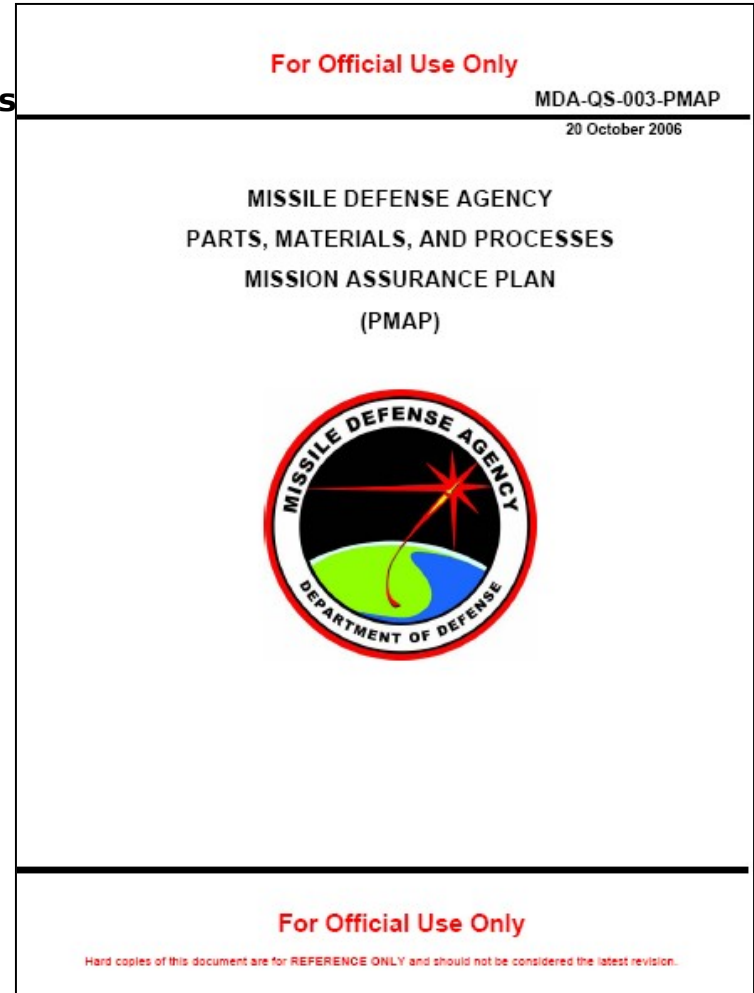
Program Office PMPCB



# PMAP Contents



- **Applicable Documents (References)**
  - Government and Commercial
- **PMP Management Structure, Roles, and Responsibilities**
  - PMP Board, PMP Control Board, COE
- **PMP Requirement examples**
  - EEE Parts
  - Materials
  - Corrosion Prevention
  - Prohibited Parts and Materials
  - PMP Quality Requirements
  - PMP Procurement Management
  - Radiation Hardness Assurance
  - Government Furnished Equipment and Material
  - PMP Qualification
  - COTS Management
  - Non-Conforming
  - Failure Analysis
  - ESD
  - Environmental Controls
  - Handling
  - Preservation, Packaging, and Storage
- **Appendices**
  - Derating
  - PEM
  - COTS
  - Radiation Hardness Assurance
  - Prohibited Items Requiring Special Consideration
  - PMAP Data Items
  - Corrosion
  - PMAP Compliance Matrix

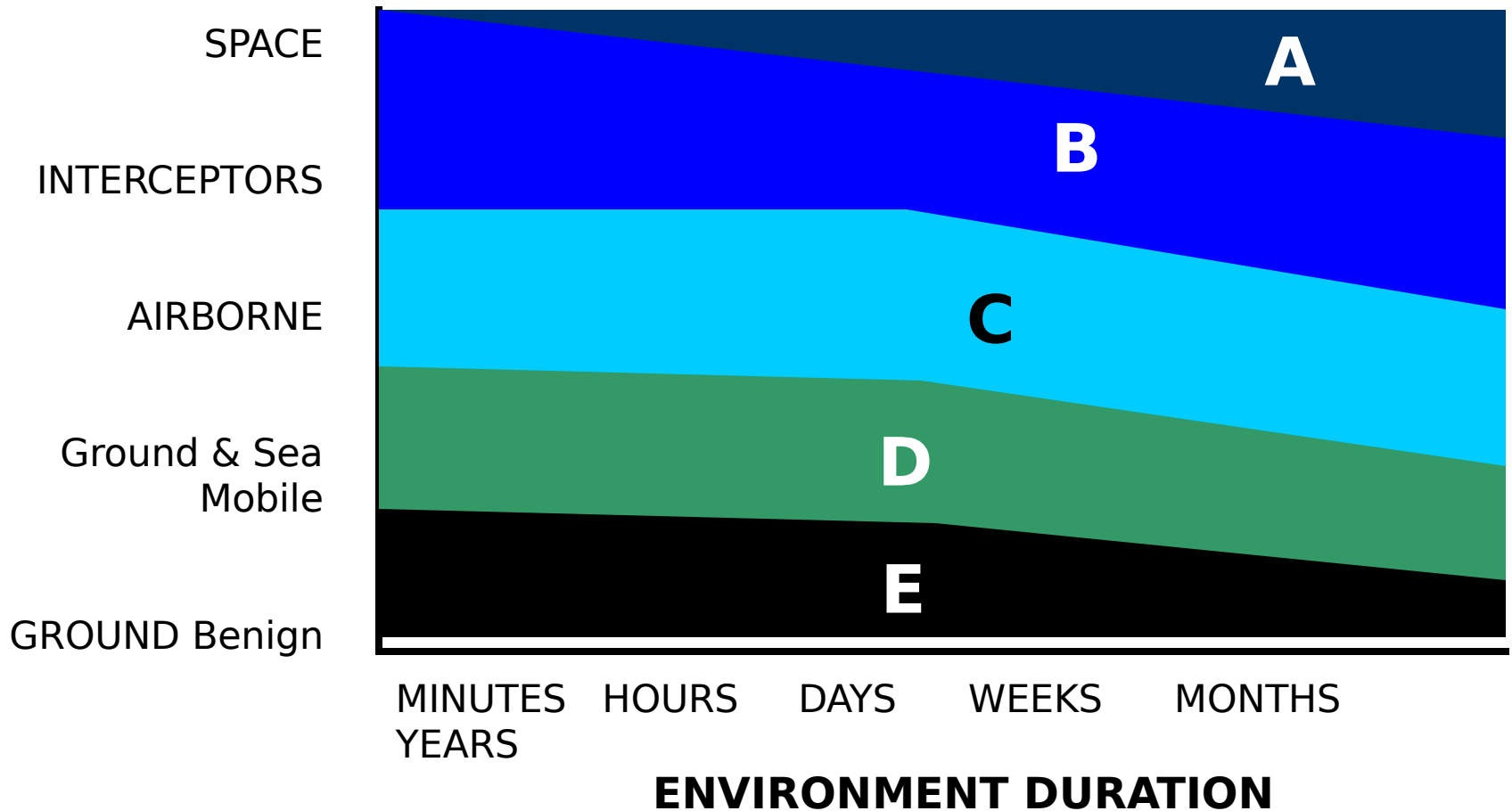




# Program Categories & Definitions



- **5 Program Environmental Categories A (Long-term Space) through E (Ground Sheltered)**





# Parts Screened for Application



## 3.2 Hardware Categories and Definitions

**Category A:** Continuous use systems, under space environment conditions, non-repairable, such as satellite systems that encounter severe environment conditions from launch, flight trajectory and orbit. System flow-down radiation hardness requirements (low dose rate, high total dose) must be satisfied. Category A mission application includes STSS and DSP.

**Category B:** Impulse (Single shot) systems encountering extreme conditions related to launch (air, ground and sea), flight trajectory, vehicle boost into exo-atmosphere, and vehicle reentry. Category B hardware can be subjected to periods of long term storage. Once deployed, equipment is non-repairable. System flow-down radiation hardness requirements (possible high dose rate, low total dose) must be satisfied. Category B mission application includes SM3, THAAD, KI, EKV, MKV, GBI, etc.

**Category C:** Extended use aircraft systems, intermittent use sensors, non-repairable in field, and occupied by an air crew. Equipment exposed to turbulence and air temperature fluctuations. Extreme pressure, shock, and vibration are minimal. Category C mission application includes long mission aircraft such as Airborne Laser.

**Category D:** Ground and Sea-based systems (mobile/stationary), repairable, exposed to one or more of the following: temperature and humidity fluctuations, vibration, shock, and Electromagnetic Environmental Effects. Category D mission application includes ground and sea-based missile support equipment, launchers, ground sensors, sea-based sensors, command and control, combat systems, and field test equipment.

**Category E:** Ground systems (stationary), repairable, in temperature and humidity controlled environments readily accessible to maintenance. Category E mission application includes C2BMC, facility test equipment, and computer complexes. Hardware in this category is typically used in 24/7 systems.

- Specific quality levels required for categories A -E
- All EEE parts shall be screened to ensure they meet or exceed application requirements



↑ PMAP defines 5 Program categories

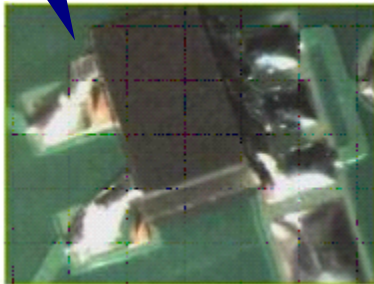
Table 2. Minimum Quality/Failure Rate Level for EEE Parts

Quality Level (Class) or Failure Rate Levels (FRL)	Part					Reference Specification	
	Cat A	Cat B	Cat C	Cat D	Cat E		
Microcircuits	V	Q 4/	Q or N	Q or N	Commercial	MIL-PRF-38535 1/	
Hybrid Microcircuits	K	H	H	H	Commercial	MIL-PRF-38534	
Discrete Semiconductors	JANS	JANTXV, JANTX	JANTX	JANTX	Commercial	MIL-PRF-19500 1/	
Capacitors, Established Reliability (ER)	S	R	R	P	Commercial	Ceramic - MIL-PRF-20 - MIL-PRF-123 - MIL-PRF-39014 - MIL-PRF-55681 - MIL-PRF-49470 Glass - MIL-PRF-23269	Tantalum - MIL-PRF-39003 2/ - MIL-PRF-39006 - MIL-PRF-55365 2/ Plastic - MIL-PRF-83421 - MIL-PRF-87217
Capacitor (non-ER)	Mil	Mil	Mil	Mil	Commercial	High Voltage - MIL-PRF-49467	
Resistors (ER)	T	R	R	P	Commercial	Film - MIL-PRF-39017 - MIL-PRF-55182 - MIL-PRF-55342 Power - MIL-PRF-39009	Wirewound - MIL-PRF-39005 - MIL-PRF-39007 - MIL-PRF-39015 Network - MIL-PRF-83401
Resistors (non-ER)	Mil	Mil	Mil	Mil	Commercial	High Voltage: MIL-PRF-49462	
Coils, Molded (ER)	T	R	R	P	Commercial	MIL-PRF-39010	
Coils, Molded (non-ER)	Mil	Mil	Mil	Mil	Commercial	MIL-PRF-83446	
Magnetics	S 3/	T	T	M	Commercial	MIL-PRF-27, MIL-PRF-21038, MIL-STD-981	
Relays (ER)	R	R	R	P	Commercial	MIL-PRF-39016	
Crystals	Mil	Mil	Mil	Mil	Commercial	MIL-PRF-3098	
Crystal Oscillator	Class S	Class B	Class B	Class B	Commercial	MIL-PRF-55310	
Connectors	Mil	Mil	Mil	Mil	Commercial	MIL-DTL-38999, MIL-DTL-24308, MIL-DTL-83513, MIL-DTL-55302, MIL-PRF-39012	
Filters	S	B	B	B	Commercial	MIL-PRF-28861, MIL-PRF-15733	
Fuses	Mil	Mil	Mil	Mil	Commercial	MIL-PRF-23419	
Switches	Mil	Mil	Mil	Mil	Commercial	MIL-PRF-8805, MIL-PRF-24236	
Thermistors	Mil	Mil	Mil	Mil	Commercial	MIL-PRF-23648	
Wire and Cable	Mil	Mil	Mil	Mil	Commercial	MIL-W-22759, MIL-W-81044, MIL-C-17	



# Lead Free Solder Issues

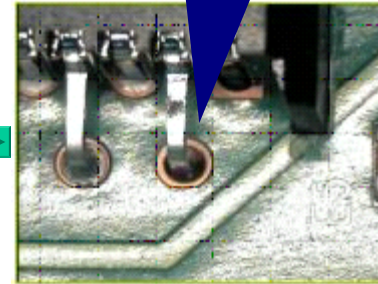
Poor wetting on SOIC



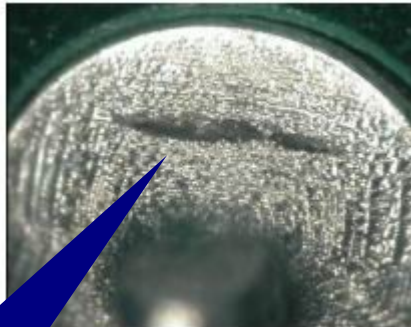
"Icicing" caused by low Pb-free solder temp



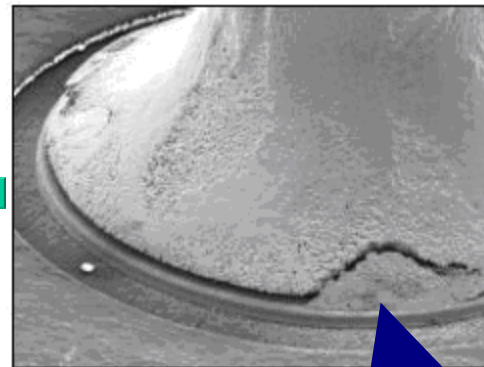
Poor hole fill from inadequate solder flow



Pb-free solder "tearing"



Fillet lifting and cracking (brittleness)







# PMAP Combats Lead Free Risks

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- **PMAP 3.2.8 Lead-Free Solder Alloys and Surface Finishes:**
  - **Categories A, B, C - lead-free currently not permitted until risks fully understood in industry (includes pure tin, tin-silver, tin-bismuth, tin-copper and tin-indium)**
  - **Categories D, E - lead-free permitted if no other option - must understand risks to program through PMPCB**
  - **Nickel-palladium-gold (NiPdAu) lead finish and tin plated copper wire is allowed (no known instances of whisker growth) for all hardware categories**
  - **Contractors shall develop an approach to minimize inadvertent use of lead-free parts, including specific inspection methods for detecting lead-free parts and/or flow down of requirements to lower level suppliers to ensure compliant parts**



# Counterfeit Components (Examples)

## Counterfeit Genuine

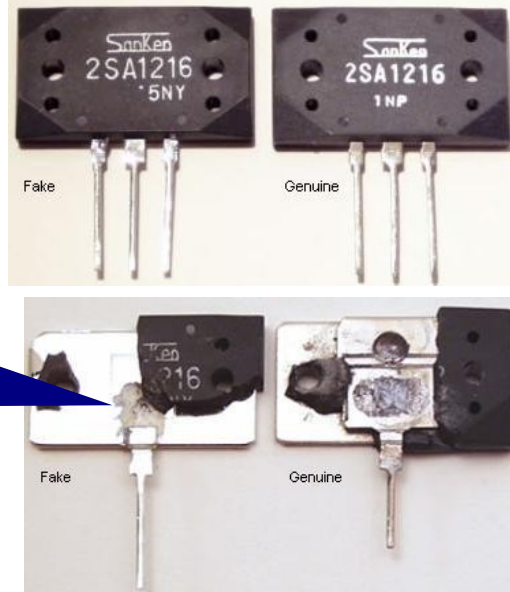
Counterfeit capacitors with substandard electrolyte



## Counterfeit Genuine



Fake vs genuine. Note the difference in die size after de-capsulation



Note the difference in component marking. This one, from PMC-Sierra, shows faked company symbol, including scratches where original marking was removed



# PMAP Combats Counterfeit Parts



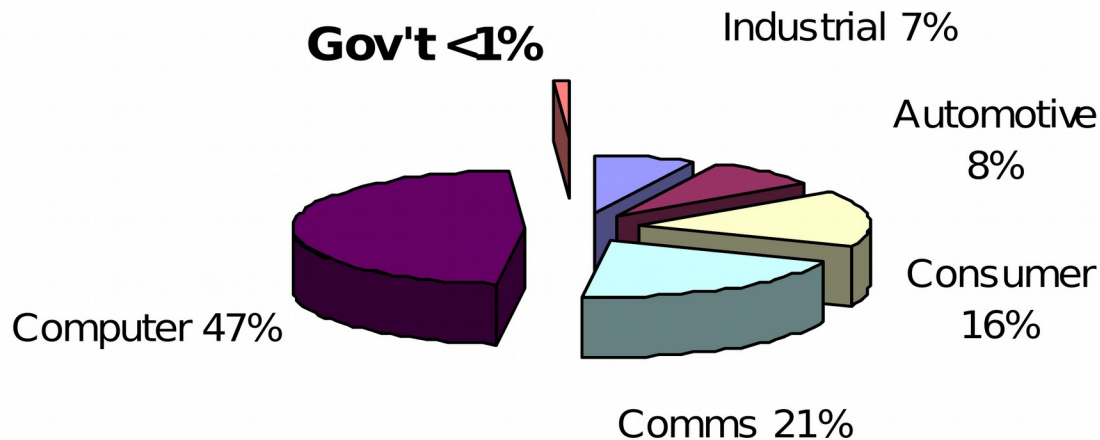
- **PMAP 3.6.7 depicts specific receiving inspection requirements to assist in identifying counterfeit parts**
- **PMAP 3.6.8 includes specific instructions on preventing, containing, and notifying user community about counterfeit parts**
- **PMAP 3.6.9 Destructive Physical Analysis**
  - **For Space and Interceptor hardware, DPA shall be performed on 1 device per lot date code for ICs, semi-conductors, stacked capacitors, and custom magnetics**
- **MDA PMP participating in Counterfeit Part Tiger Team with NASA and Industry**

**Purchasing and Quality Organizations must work together to prevent counterfeit parts from entering inventory**



# Obsolescence

- **Developer's PMP Plan shall establish and maintain a proactive obsolescence management approach:**
- **Semi-annual health assessments required**
  - **Contractor shall report "Decline" and "Phase Out" items to PMPB**
- **Coordinate obsolescence issues with PMPB to leverage other programs**
- **A case shall be developed for all parts in "Decline" or "Phase Out" to provide optimal solution**



**Source: Semiconductor Industry Association**

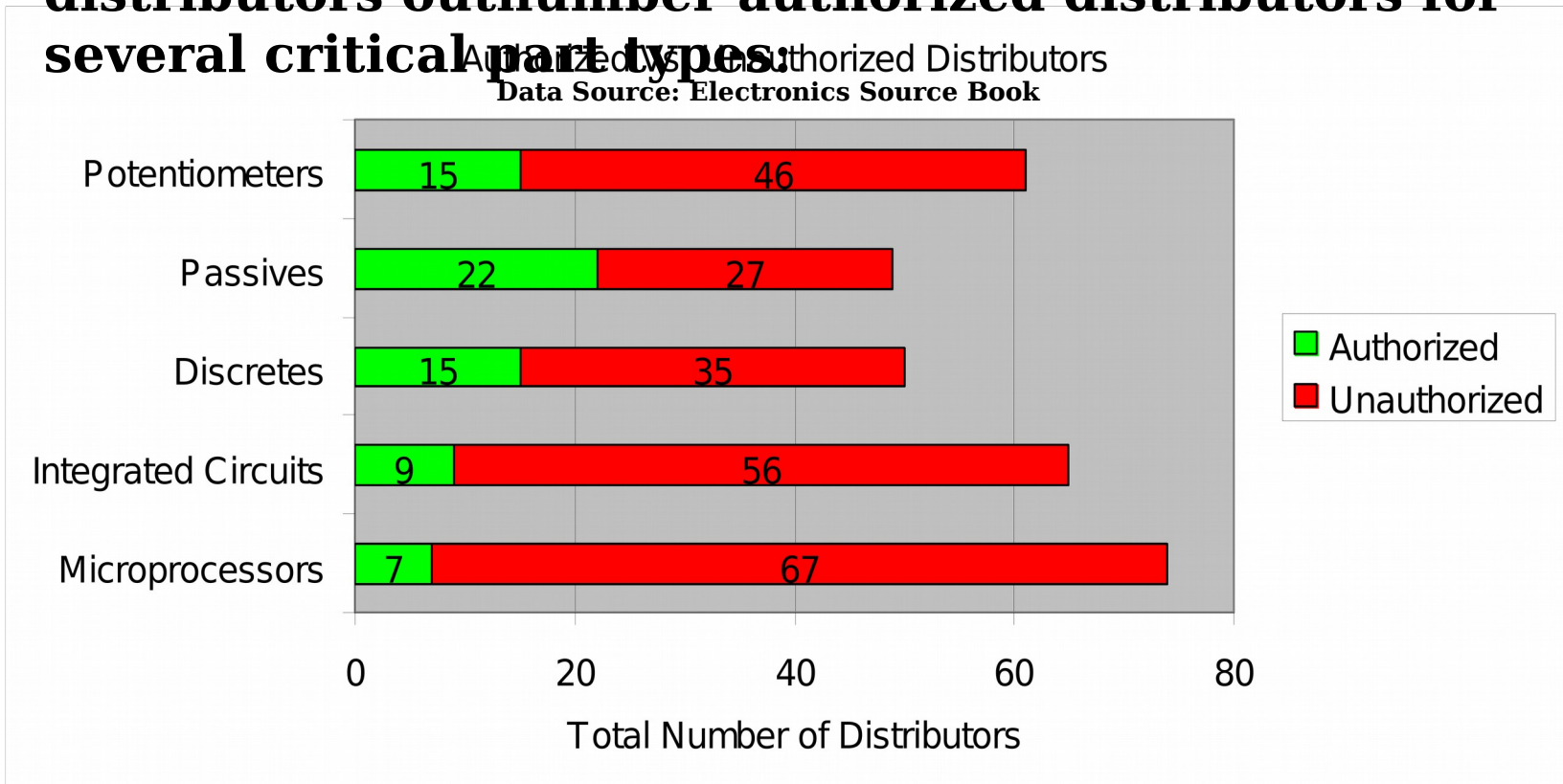


# Authorized vs. Unauthorized Distributors



**MDA PMP research found that unauthorized distributors outnumber authorized distributors for several critical part types:**

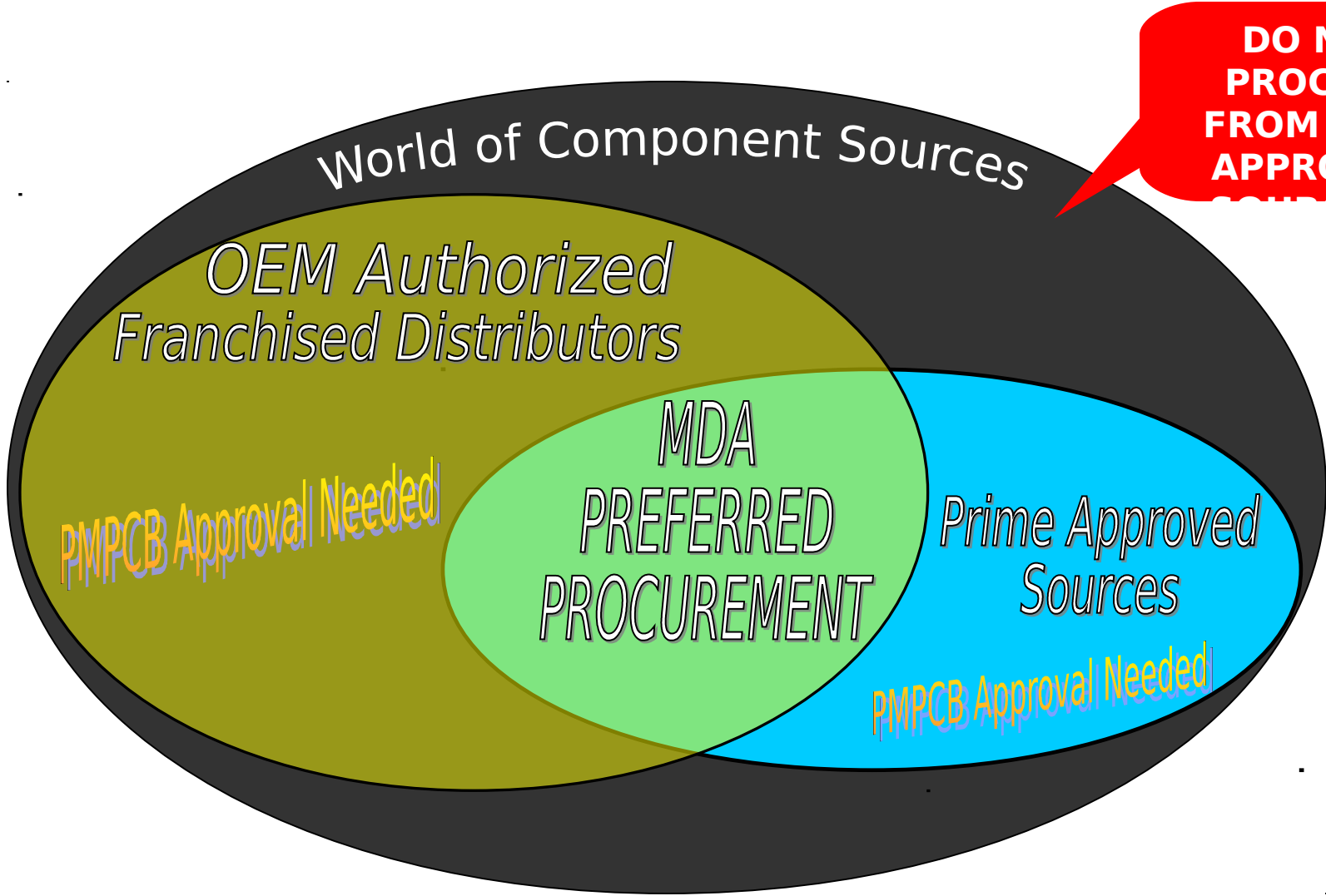
Authorized vs. Unauthorized Distributors  
Data Source: Electronics Source Book



**12% of IC distributors are franchised/authorized**



# Vendor Selection and Surveillance



**DO NOT  
PROCURE  
FROM NON-  
APPROVED  
SOURCES**



# Derating

- **Appendix A covers derating requirements**
- **Derating tables cover most every EEE commodity**
  - **Types not covered shall be derated under control of the PMPCB**
  - **Proposed alternate derating also under control of PMPCB**
- **Derating extracted from SD-18 or NASA Goddard EEE-INST-002**
  - **Where SD-18 or EEE-INST-002 disagree, PMAP uses most restrictive derating value**

### Capacitor Derating Table

Type	Military Style	Voltage Derating Factor	Maximum Ambient Temperature
Ceramic	CCR, CKS, CKR, CDR 2/	0.60	110 °C
Glass	CYR	0.50	110 °C
Plastic Film	CRH, CHS	0.50	Tmax - 35 °C
		0.30	Tmax - 10 °C
Tantalum, Foil	CLR25, CLR27, CLR35, CLR3	0.5	70 °C
Tantalum, Wet Slug	CLR79, CLR81	0.60 0.40	70 °C 110 °C
Tantalum, Solid	CSR, CSS, CWR	0.50 0.30	70 °C 110 °C

**ate Derating Criteria can be Submitted to the PM**



# Plastic Encapsulated Microcircuits

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- **PEMS introduce certain risks to high-reliability hardware**
  - **Lower operating and junction temperatures**
  - **Unknown service life**
  - **Handling and storage restrictions**
- **Appendix B covers screening and qualification requirements for all PEMs for Categories A through D**
  - **Specific qualification flow charts and device quantities identified**
  - **PEM test flows can be tailored for silo based interceptors**
- **Category E allows use of PEMs without specific restriction**
- **Bottom Line - We need to ensure all aspects of PEM application in our hardware is proper and follows appropriate guidelines**

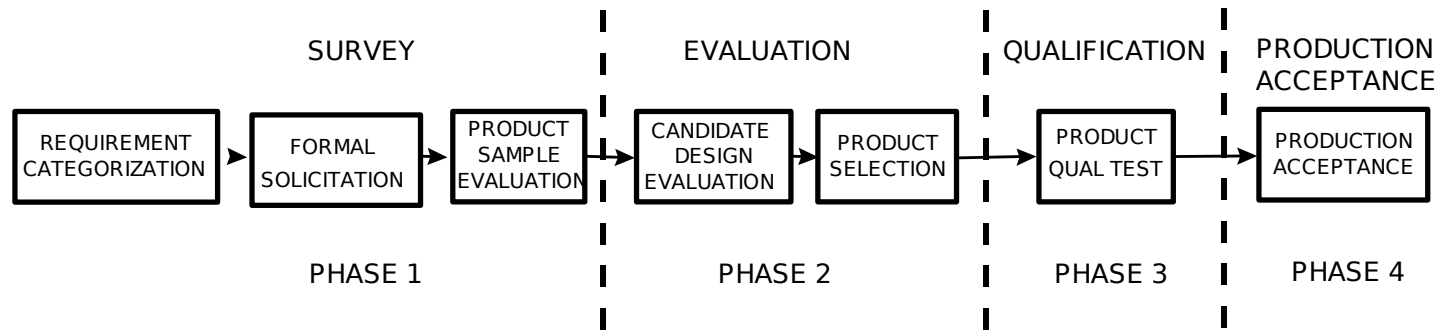
**DA must ensure all aspects of PEM application in hardware is proper and follows appropriate guidelines**





# COTS Management

- **The product acceptance process for COTS/NDI products is organized into four phases:**



- **Acceptance of Commercial Off-the-Shelf (COTS) and Non-Developmental Items (NDI) hardware follows a structured process to assure high reliability**
- **System requirements flow-down to COTS/NDI; all items qualified for system use**

**actor's Should Understand Pedigree and Perform TS Hardware; Data Sheets Should be Verified by**



# PMP Requiring Special Considerations



- **Appendix E contains 11 categories of parts, materials, and processes (PM&P) that require special consideration**
- **The 11 categories include a Severity Rating from 1-3**
- **Severity ratings are based on the expected environments for Hardware Categories.**
- **3 Severity Rating categories of evaluation**
  - **Category 1: PM&P shall not be used without submission to PMPB for approval**
  - **Category 2: PM&P should be avoided if possible. Use requires documented justification, risk mitigation, and PMPCB approval**
  - **Category 3: Discouraged but not restricted. Meant as a guideline to increase reliability for the system. PMPCB approval not needed**

**Appendix E partnered with Contractor PMP Ex**



# Hardness Assurance Provisions of PMAP

- Appendix D covers RAD HARD requirements.
- PMAP specifies a set of radiation environments for lot sample testing, depending on the MDA Element mission.
  - Total dose
  - Dose rate (prompt effects if nuclear battle space)
  - Single event upset (cosmic, protons, neutrons)
- PMAP specifies a set of MIL-STD-883 radiation testing methods.
 

Displacement damage (neutrons, protons)	Method 1019 (total dose)	Method 1017 (neutron)
Latchup (dose rate and single-event induced)	Method 1020 (dose rate latchup) MOSFET burnout)	Method 1080 (Power)
	Method 1021 (dose rate upset for digital ICs) MOSFET dose rate)	Method 3478 (Power)



Dose Rate Testing at Crane Linear Accelerator

Once HAENS is placed on contract, Appendix D provides the piece part level test requirements for each program.



# Corrosion Prevention and Control



## *Applicability*

- **Public Law 107-314 Sec. 1067: DoD is to develop long term corrosion strategy**
- **DFARS 207.105(b)(13)(ii): Every acquisition plan will “also discuss corrosion prevention and mitigation plans”**
- **MDA is directly under the Undersecretary for Defense, AT&L - DoD Corrosion Official**
- **CPC requirements are applicable to all Acquisition Programs greater than \$5M**
- **Corrosion must be addressed at appropriate program reviews**

## *Acquisition*

- **DOD Policy - Address Corrosion Prevention in Design**
  - **Corrosion Prevention and Control Planning Guidebook (soon a DoDI). This will be mandatory for all DoD Acquisition Programs**
  - **Corrosion Prevention and Control (CPC) Plans**
  - **Corrosion Teams (CPATs/CCBs)**

## *Sustainment*

- **Materials and Parts changes during production, fielding and post-fielding**
- **Corrosion Prevention Technologies Training/Troop Visits**
- **Problem solving for unexpected issues - especially connectors**
- **Life cycle management**

**PMAP Appendix G fulfills the DoD CPC requirement, early implemented by the Program Office and the Cont**



# PMAP Path Forward

**September 2007  
Draft Revision A  
PMAP**

**11 October 2007  
PMAP Revision A  
Summit**  
Invite all Program Office and  
Prime Contractor PMP

**FY07**

**FY08**



**July-August 2007  
Road Show comments  
and Feedback  
Assessment**

**November 2007:  
Revision A PMAP  
published by**

**FY08  
MDA/QS begins  
staffing PMPB  
and PMP  
Knowledge**



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# Questions?